



# UNICEF Procurement for COVID-19 Vaccines

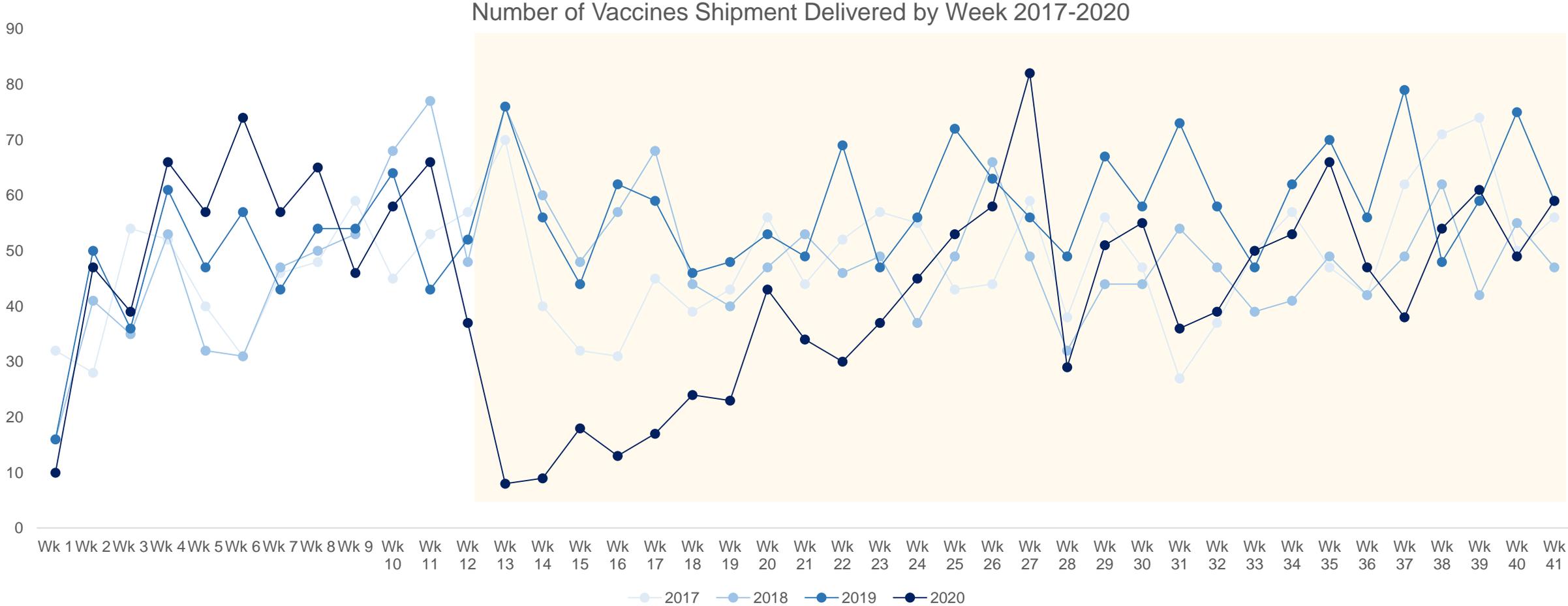
Etleva Kadilli  
UNICEF Supply Division  
4 November 2020  
**DCVMN Annual General Meeting**



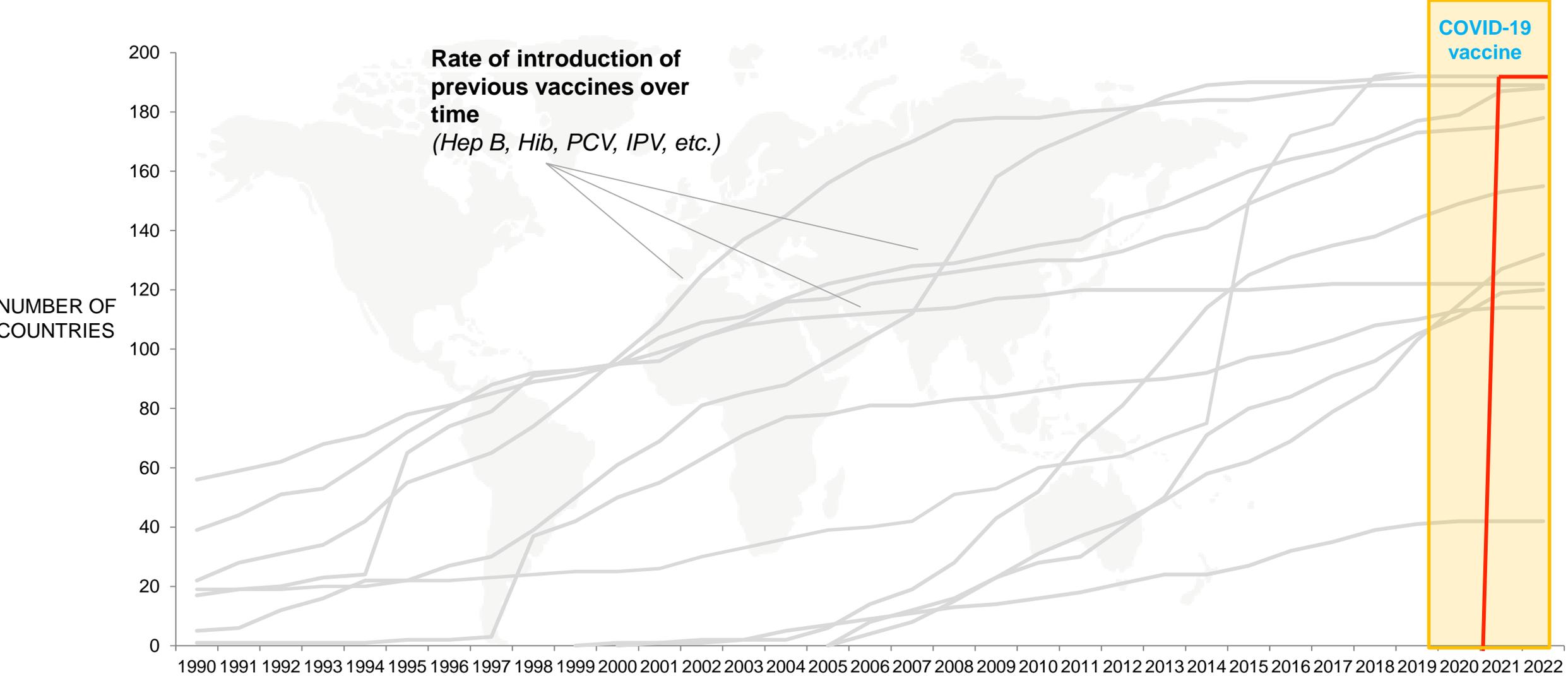
# Impact of COVID-19 on Immunization Programmes

- Disruption of supply chains
- Vaccine shipment disruptions, backlogs, increased costs and delivery complexities
- Disruptions to immunization services, campaigns, outreach services
- Drop in coverage rates
- Increased complexity of forecasting and planning

# Weekly Vaccine Shipments: gradually recovered following a dramatic disruption



# COVID-19 vaccine introduction trajectory sharply different from other vaccines



SOURCE: WHO

# COVAX Procurement: Key Milestones

**April - June 2020**

Design of the COVAX Facility and AMC

**June-July 2020**

Expression of Interest (EOI) to understand manufacturing plans; market assessment developed

**September 2020**

COVAX industry consultation, jointly convened by UNICEF, PAHO and Gavi

**Iterative**

SAGE Policy recommendations on the use of COVID-19 vaccines once authorized

**August 2020**

Appointment of UNICEF to lead COVAX procurement for the 92 AMC countries, in collaboration with PAHO, as well as Procurement Coordinator for self-financing countries

**October - November 2020**

Pooled tender for COVID-19 vaccines issued jointly by UNICEF and PAHO

**January 2021**

Dry run of allocation process

**January - June 2021**

Allocation and shipments

# COVAX demand update

2

billion

Initial target of COVAX is to deliver at least 2 billion doses of Covid-19 vaccine by the end of 2021



92 AMC economies (estimated 950 million doses, with potential additional doses subject to funding and financing initiatives)



At least 90 self-financing economies (estimated range from 550-950 million doses)



Buffer for humanitarian use (100 million doses)

*\*preliminary split*

As country participation in the COVAX Facility is firmed up, demand forecasts will continue to be refined and estimates adjusted accordingly

# Joint UNICEF/PAHO Procurement of COVID-19 Vaccines

## Purpose

- Establish Advance Purchase Commitments (APCs)
- Establish Procurement and Supply Agreements based on APCs
- UNICEF, as COVAX Procurement Coordinator, establishes key basic terms that COVAX self-financing self-procuring participants reference in their supply agreements with manufacturers.

Procurement will be implemented by rolling tender with awards being made in phases:

### Phase 1:

*2 weeks from issuance of RFP:*

Manufacturers with an APA  
(expected to be 1-2  
manufacturers)

### Phase 2:

*4 weeks from issuance of RFP:*

Manufacturers with doses for  
delivery in first half of 2021

### Phase 3:

*6 weeks from issuance of RFP.*

Manufacturers with doses for delivery  
in second half of 2021

# UNICEF/PAHO Pooled Procurement Objectives

## Speed

- Expedite access to Covid-19 vaccines by building on push and pull contracts (established by BMGF, CEPI and Gavi) for the COVAX participating economies

## Volumes

- ACT-A target is to secure at least 2bn doses by end 2021

## Price

- Drawing on the financing and de-risking provided by the push and pull contracts and the pooled COVAX volumes, COVAX targets to achieve the lowest prices on the market

## Balanced Portfolio

- Balanced, geographically diverse portfolio across multiple vaccine platforms

# UNICEF as Procurement Coordinator for COVAX Facility

**Monitor supply and demand** based on allocation decisions and prioritisation and in line with the terms of the APCs

**Monitor usage / draw down** of Advance Purchase Agreements

Provide support to and alignment between COVAX procurers on **Terms & Conditions** and supporting consistency towards manufacturers

# Country readiness efforts are underway

Led by UNICEF & WHO (HQ & ROs)

Country Readiness & Delivery Working Groups



Coordination



Communications, advocacy & training



Data & monitoring



Delivery cost



Vaccine introduction



Demand



Supply & Logistics



**What takes place at country level:**

**A**

Using the **Country Readiness Assessment tool** to plan for COVID-19 vaccine introduction  
Preparing for vaccine introduction (i.e. develop National Deployment and Vaccination Plan)



**What the Country Readiness & Delivery Workstream does:**

**B**

Develop **tools, guidance and SOPs** to support countries getting ready for implementation  
Secure access to products and manage procurement and delivery to countries  
Mobilize resources to support country readiness through targeted technical assistance and Cold Chain Investments

*Key activities for the upcoming months*

# Implementing the COVID-19 Vaccine Introduction Readiness Assessment Tool will require timely planning and action from countries

## WHO & UNICEF Vaccine Introduction Readiness Assessment Tool (VIRAT)

### Objectives



- Provide a **planning roadmap** to signal what coordination and management mechanisms need to be established to adequately prepare for COVID19 vaccine introduction
- Support **countries to self-monitor their readiness progress** against key milestones

### Target countries & points of contact



- All **194 WHO Member States**
- Country's **EPI Program Manager**

### Timeline

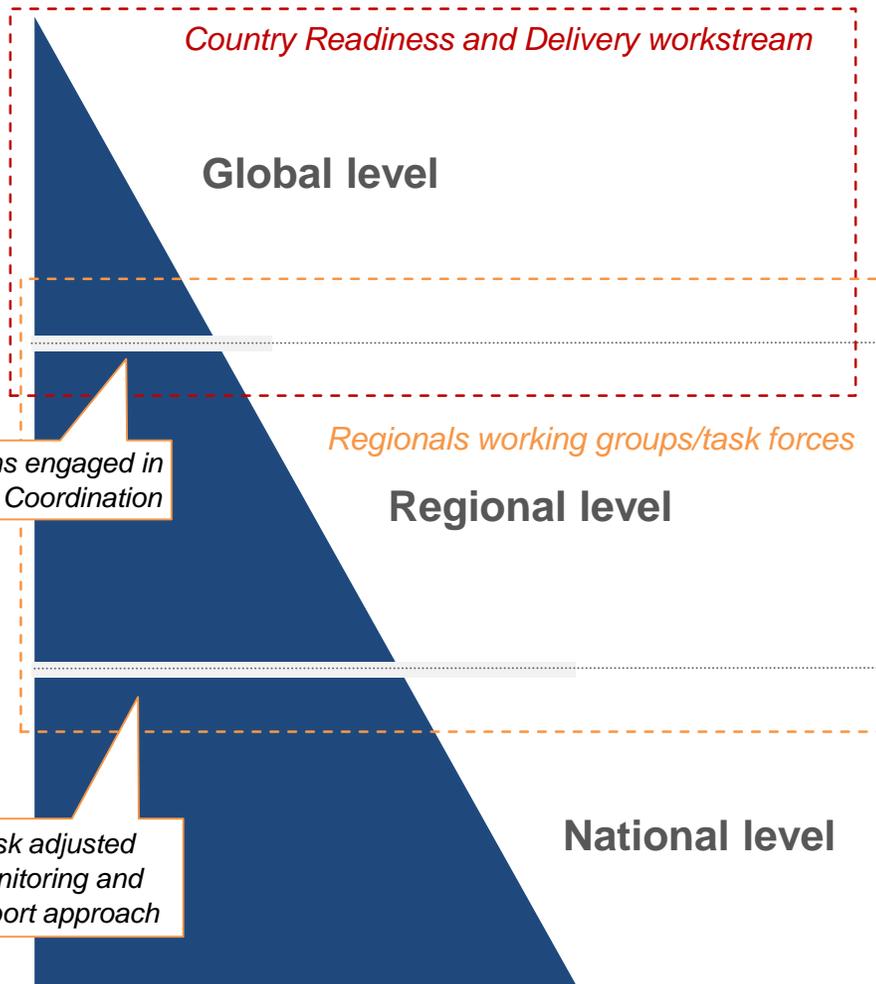


- **Tool shared with all regional and country offices 3 weeks ago**
- Countries expected to provide **information on a rolling basis**, to be uploaded in Global Immunization Dashboard for global and regional monitoring

## CONTENT OF THE CHECKLIST

A. Planning & Coordination	Develop the <b>working groups</b> and <b>coordinating bodies</b> that will ensure understanding and adherence to delivery timelines
B. Resources & Funding	Estimate <b>human and operational resource needs</b> ; identify potential sources of funding, and mechanisms for disbursement to operational levels
C. Regulatory	Confirm the <b>regulatory pathway</b> for licensing COVID-19 vaccine in country, and secure necessary approvals/waivers for import
D. Service Delivery	Establish the <b>priority target populations</b> and develop strategies (traditional or non-traditional) to best reach them
E. Training & Supervision	Identify <b>training needs</b> , develop materials / platforms, and deploy to target groups; establish supervision model
F. Surveillance & Monitoring	Develop or adapt <b>surveillance mechanisms</b> (coverage, AEFI) for COVID-19, updating data collection tools as needed
G. Vaccine Logistics & Cold Chain	Assess and plan for <b>logistics needs</b> (e.g. cold chain, distribution, security) from port of entry through to service delivery points
H. Safety & Surveillance	Ensure that sufficient capacity for <b>vaccine safety surveillance</b> is in place
I. Advocacy, Mobilization & Comms.	Design and implement <b>communications, social mobilization and engagement</b> strategies to generate confidence, trust and demand for COVID-19 vaccine

# Workstream is working in close connection with the regions, to support country readiness



## Roles

- Ensure global public goods are available
  - Support regions in adopting global public goods to local context
  - > Coordinate with COVAX and HSS Connector working groups
  - Manage global readiness dashboard to inform allocation and monitor implementation
  - Establish global rosters & LTAs for TA an roll-out
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- Regional COVID-19 vaccine working groups manage implementation and leverage existing working modalities, e.g. RITAG and regional working groups
  - Coordinate support and provide TA to countries
  - > Manage regional dashboards on country readiness and implementation progress
  - Provide input / review global public goods
  - Provide feedback to global level on global progress and bottlenecks
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- Country COVID-19 vaccine working groups manage implementation of NVDP
  - Country working groups support key stakeholders: NITAG, ICC, TA providers
  - Inform regional and global working groups on progress and bottlenecks
  - > Manage country specific dashboards on country readiness and implementation progress
  - Ensure country preparedness to monitor data on PV, Surveillance, stocks monitoring,...
  - Ensure readiness of AEFI surveillance system and communication
  - Ensure training and development/adaptation of material provided



THANK YOU